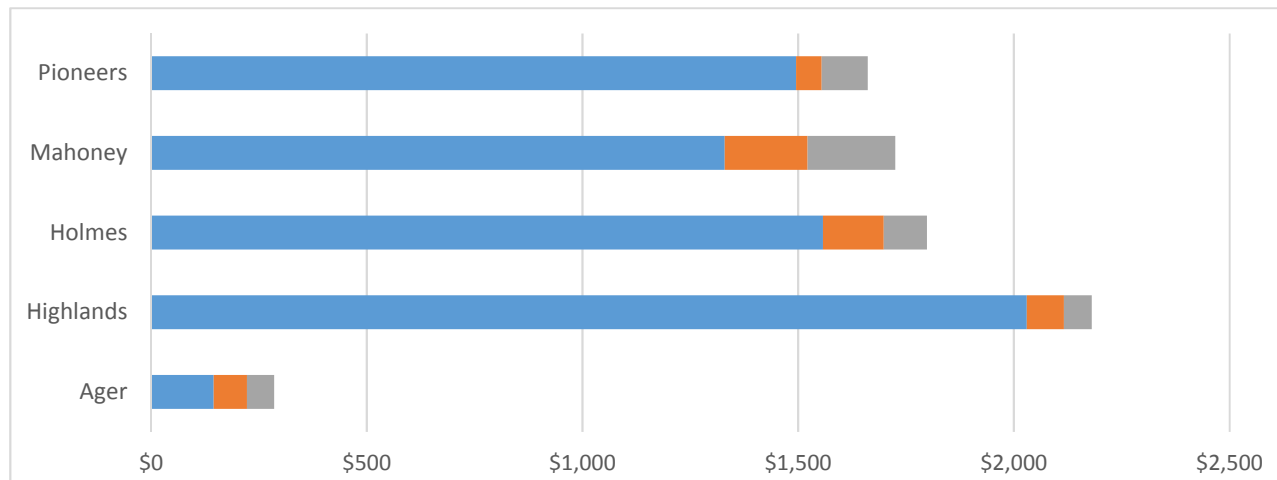


Golf Program 10-Year Facilities Plan – 2017 Update

Table Updated 12/14/17

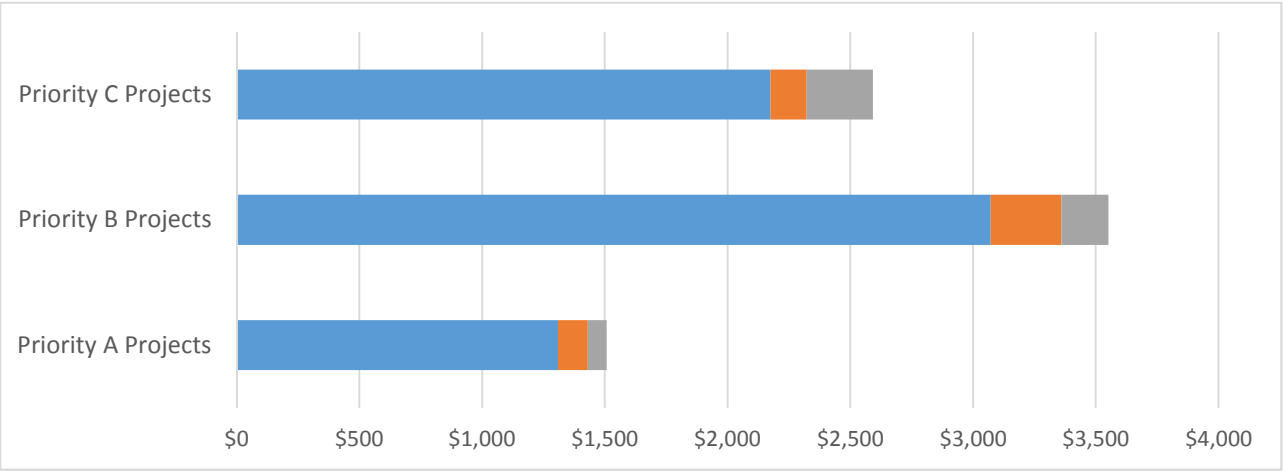
Estimated Cost Summary for Golf Program

Golf Course	Estimated Cost (\$1,000's)			Est. Total for Golf Course
	Repair/Replacement Projects		New Features, Facilities &/or Improvements	
	Multiple	Hard Surfacing		
Ager	\$145	\$77	\$63	\$285
Highlands	\$2,030	\$86	\$65	\$2,181
Holmes	\$1,558	\$141	\$100	\$1,799
Mahoney	\$1,330	\$192	\$203	\$1,725
Pioneers	\$1,496	\$59	\$107	\$1,662
Estimated Totals	\$6,558	\$555	\$538	\$7,651



Estimated Cost Summary by Project Priority Ranking

Project Priority Ranking	Estimated Cost (\$1,000's)			Est. Total for Priority Ranking
	Repair/Replacement Projects		New Features, Facilities &/or Improvements	
	Multiple	Hard Surfacing		
Priority A Projects	\$1,310	\$120	\$77	\$1,507
Priority B Projects	\$3,073	\$288	\$191	\$3,552
Priority C Projects	\$2,176	\$147	\$270	\$2,593
Estimated Totals	\$6,558	\$555	\$538	\$7,651



10-Year Facilities Plan – 2017 Update

Table Updated 10/12/17

Priority	Holmes Golf Course (opened 1964)	Estimated Cost (\$1,000's)		
		Repair/Replacement Projects		New Features, Facilities &/or Improvements
		Multiple	Hard Surfacing	
	Other Structures			
A	Replace Pump Station Bldg. on #2	\$15.0		
	Cart Paths - Remove & Replace			
A	Rehab. Path at #12 Tee		\$5.5	
A	Rehab. Path at #4 Tee		\$6.5	
A	Rehab. Path at #2 Green & #3 Tee		\$6.5	
A	Rehab. Path at #17 Tee		\$12.0	
A	Rehab. Path at #13 Tee		\$9.6	
	Tee Complexes			
A	Construct Forward Tees			\$25.0
	Priorities - A: #18, #7, #11, #16; B/C: #1, #2, #5, #10, #12, #13			
	Fairways			
A	Regrade & Repair Drain Tile for #10 Approach	\$12.0		
A	Improve drainage throughout the Course	\$10.0		
	Bunkers			
A	Infill Bunkers at #2 R, #3 R, #8 LB	\$1.5		
	Landscape/Trees			
A	Convert Course Acres into Native Grasses	\$8.5		
A	Plant Trees	\$10.0		
	Irrigation (188.4 acres, installed 1986)			
A	Replace Irrigation Heads around Greens	\$10.0		
	Estimated Totals for Holmes Golf Course	\$67.0	\$40.1	\$25.0

Priority	Highlands Golf Course (opened 1992)	Estimated Cost (\$1,000's)		
		Repair/Replacement Projects		New Features, Facilities &/or Improvements
		Multiple	Hard Surfacing	
	Clubhouse (6,139 sq. ft., built 1996)			
A	Renovate HVAC systems (3 units in total, 1 recently replaced)	\$15.0		
A	Renovate restrooms	\$8.0		
	Priorities: carpet replacement, painting			
	Cart Paths - Remove & Replace			
A	Rehab. Path at #1		\$5.0	
A	Rehab. Path at #5		\$3.0	
A	Rehab. Path at #6		\$1.5	
	Tee Complexes			
A	Construct Forward Tees at #9, #16			\$10.0
	Fairways			
A	Rehab. sink hole on #18	\$15.0		
	Bunkers			
A	Restore and Reduce size of Bunkers throughout Course	\$75.0		
	Landscape/Trees			
A	Remove and Plant Trees	\$10.0		
	Priorities: Landscape Screen along South Side of Driving Range			
	Irrigation (239.2 acres)			
A	Rebuild Irrigation Pumps (2)	\$40.0		
	Estimated Totals for Highlands Golf Course	\$163.0	\$9.5	\$10.0

Priority	Mahoney Golf Course (opened 1976)	Estimated Cost (\$1,000's)		
		Repair/Replacement Projects		New Features, Facilities &/or Improvements
		Multiple	Hard Surfacing	
	Clubhouse (5,680 sq. ft., built 1980)			
A	Renovate landscaping around clubhouse	\$5.0		
A	Rehab. irrigation system around clubhouse	\$15.0		
A	Renovate clubhouse in phases - A	\$20.0		
	Maintenance Shop (2,378 sq. ft.)			
A	Replace septic tank (failing tank wall)	\$40.0		
	** Explore potential for connection to sanitary sewer **			
A	Renovate shop in phases - A	\$20.0		
	Cart Paths - Remove & Replace			
A	Rehab. cart paths - priority A		\$40.0	
	Tee Complexes			
A	Construct Forward Tees			\$10.0
	Bunkers			
A	Restore Bunkers throughout Course	\$25.0		
	Landscape/Trees			
A	Plant Trees & Replace Ash	\$10.0		
	Irrigation (147.3 acres, installed 1994)			
A	Replace Irrigation Control System	\$120.0		
A	Replace Irrigation Heads throughout Course	\$20.0		
	Estimated Totals for Mahoney Golf Course	\$275.0	\$40.0	\$10.0

Priority	Pioneers Golf Course (opened 1930)	Estimated Cost (\$1,000's)		
		Repair/Replacement Projects		New Features, Facilities &/or Improvements
		Multiple	Hard Surfacing	
	Clubhouse (5,206 sq. ft., built 1930)			
A	Renovate HVAC unit (3 units in total, 1 in basement to be repl.)	\$7.5		
A	Replace roof & gutters (shake shingles)	\$20.0		
	Maintenance Shop (2,989 sq. ft., built 1974, remodeled late 1980's)			
A	Add equipment lift			\$7.0
	Drinking Fountains			
A	Replace drinking fountain at #6 tee	\$5.0		
	Cart Paths - Remove & Replace			
A	Rehab. Path at #1 Tee		\$5.0	
A	Rehab. Path at #9 Green		\$4.0	
A	Rehab. Path at #10 Tee		\$5.0	
A	Rehab. Path at #11 Tee		\$8.5	
A	Rehab. Path at #11 Green		\$8.0	
	Tee Complexes			
A	Construct Forward Tees - #1, #11, #15			\$15.0
	Landscape/Trees			
A	Re-seed Roughs	\$10.0		
A	Replace fence along east property line	\$2.5		
A	Plant Trees & Replace Ash	\$5.0		
	Irrigation (178.5 acres, installed 1983-84)			
A	Renovate Irrigation System including Controller	\$750.0		
A	Add isolation valves			\$5.0
	Estimated Totals for Pioneers Golf Course	\$800.0	\$30.5	\$27.0

Priority	Ager Golf Course (opened 1964)	Estimated Cost (\$1,000's)		
		Repair/Replacement Projects		New Features, Facilities &/or Improvements
		Multiple	Hard Surfacing	
	Clubhouse (1,782 sq. ft., built 1965)			
A	Add security cameras (exterior)			\$5.0
	Landscape/Trees			
A	Remove and Plant Trees	\$5.0		
	Estimated Totals for Ager Golf Course	\$5.0	\$0.0	\$5.0

Estimated Total for All A Priority Projects	\$1,310.0	\$120.1	\$77.0
		\$1,507.1	

10-Year Facilities Plan – 2017 Update

Table Updated 8/22/17

Priority	Potential Capital Campaign	Holmes Golf Course (opened 1964)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (6,656 sq. ft., built 2013)	3701 South 70th Street			
C		Acoustics Improvements				TBD
		Maintenance Shop (5,500 sq. ft., built 2001)	3701 South 70th Street			
		Other Structures				
A		Replace Pump Station Bldg. on #2		\$15.0		
		Parking				
C		Chip Seal Parking Lot			\$65.0	
		Cart Paths - Remove & Replace				
A		Rehab. Path at #12 Tee			\$5.5	
A		Rehab. Path at #4 Tee			\$6.5	
A		Rehab. Path at #2 Green & #3 Tee			\$6.5	
A		Rehab. Path at #17 Tee			\$12.0	
A		Rehab. Path at #13 Tee			\$9.6	
B		Rehab. Path at #14 Tee			\$6.0	
B		Rehab. Path at #8 Tee			\$4.8	
B		Rehab. Path at #4 Green & #5 Tee			\$12.0	
B		Rehab. Path at #18 Green & Southside Putter			\$13.2	
		Green Complexes				
C		Rebuild Greens & Tees in phases (2)		\$500.0		
		Tee Complexes				
B		Renovate #17 Tee		\$2.5		
A		Construct Forward Tees				\$25.0
B		Construct Forward Tees				\$15.0
C		Construct Forward Tees				\$10.0
		Priorities - A: #18, #7, #11, #16; B/C: #1, #2, #5, #10, #12, #13				
		Fairways				
		Fairway Improvements along #15 >>> \$65.0 in GR				

A		Regrade & Repair Drain Tile for #10 Approach		\$12.0		
A		Improve drainage throughout the Course		\$10.0		
B		Improve drainage throughout the Course		\$5.0		
C		Improve drainage throughout the Course		\$5.0		
		Bunkers				
A		Infill Bunkers at #2 R, #3 R, #8 LB		\$1.5		
B		Infill Bunkers at #5 L, #12 B, #15 R		\$1.5		
C		Infill Bunkers at #11 L, #16 R, #18 R		\$1.5		
		Lake/Pond				
		Landscape/Trees				
A		Convert Course Acres into Native Grasses		\$8.5		
B		Convert Course Acres into Native Grasses		\$5.0		
C		Convert Course Acres into Native Grasses		\$5.0		
A		Plant Trees		\$10.0		
B		Plant Trees		\$5.0		
C		Plant Trees		\$5.0		
		Irrigation (188.4 acres, installed 1986)				
B		Upgrade Irrigation System including Controller (upgraded 1997)		\$935.0		
A		Replace Irrigation Heads around Greens		\$10.0		
B		Replace Irrigation Heads around Greens		\$10.0		
C		Replace Irrigation Heads around Greens		\$10.0		
		Driving Range				
B		Expand Tee Box Area & Relocate Fence				\$50.0
		Estimated Totals for Holmes Golf Course		\$1,557.5	\$141.1	\$100.0

Notes:

- > Dollar amounts represent estimated costs at this time and do not include an inflation factor for time over the 10-year period.

Project Priority Subtotals

A	\$67.0	\$40.1	\$25.0
B	\$964.0	\$36.0	\$65.0
C	\$526.5	\$65.0	\$10.0

Total for Priorities A-B-C **\$1,798.6**

10-Year Facilities Plan – 2017 Update

Table Updated 8/22/17

Priority	Potential Capital Campaign	Highlands Golf Course (opened 1992)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (6,139 sq. ft., built 1996)	5501 NW 12th Street			
A		Renovate HVAC systems (3 units in total, 1 recently replaced)		\$15.0		
A		Renovate restrooms		\$8.0		
C		Replace interior lighting (LED)		\$22.0		
C		Restoration of clubhouse		\$25.0		
		Priorities: carpet replacement, painting				
		Maintenance Shop (6,679 sq. ft.)	5700 NW 20th Street			
B		Renovate building		\$20.0		
B		Renovate wash pad for drainage issues		\$10.0		
		Other Structures				
C		Renovate Pumphouse		\$10.0		
C		Replace Fuel Station		\$30.0		
		Parking				
C		Chip Seal Parking Lot			\$65.0	
		Cart Paths - Remove & Replace				
A		Rehab. Path at #1			\$5.0	
A		Rehab. Path at #5			\$3.0	
A		Rehab. Path at #6			\$1.5	
B		Rehab./Extend Path at #9			\$2.5	
B		Rehab. Path at #13			\$7.0	
B		Rehab./Extend Path at #18			\$2.0	
		Green Complexes				
		Tee Complexes				
A		Construct Forward Tees at #9, #16				\$10.0
B		Construct Forward Tees at #3, #6				\$10.0
C		Construct Forward Tees at #10, #15, #18				\$15.0
		Fairways				

A		Rehab. sink hole on #18		\$15.0		
B		Improve drainage issues along #10 and #18		\$10.0		
C		Improve drainage throughout the Course		\$10.0		
		Bunkers				
A		Restore and Reduce size of Bunkers throughout Course		\$75.0		
B		Restore and Reduce size of Bunkers throughout Course		\$75.0		
C		Restore and Reduce size of Bunkers throughout Course		\$75.0		
		Lake/Pond				
B		Renovate shoreline (sea wall) around the central pond		\$250.0		
		Landscape/Trees				
A		Remove and Plant Trees		\$10.0		
		Priorities: Landscape Screen along South Side of Driving Range				
B		Remove and Plant Trees		\$5.0		
C		Remove and Plant Trees		\$5.0		
C		Construct Fence along the NW 12th Street & Apartments				\$25.0
		Irrigation (239.2 acres)				
A		Rebuild Irrigation Pumps (2)		\$40.0		
B		Rebuild Irrigation Jockey Pump		\$15.0		
B		Upgrade Irrigation System including Controller		\$1,300.0		
B		Add Weather Station to the Irrigation System				\$5.0
		Driving Range				
C		Improve Drainage across the Driving Range		\$5.0		
		Estimated Totals for Highlands Golf Course		\$2,030.0	\$86.0	\$65.0

Notes:

- > Dollar amounts represent estimated costs at this time and do not include an inflation factor for time over the 10-year period.

Project Priority Subtotals

A	\$163.0	\$9.5	\$10.0
B	\$1,685.0	\$11.5	\$15.0
C	\$182.0	\$65.0	\$40.0

Total for Priorities A-B-C

\$2,181.0

10-Year Facilities Plan – 2017 Update

Table Updated 8/22/17

Priority	Potential Capital Campaign	Mahoney Golf Course (opened 1976)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (5,680 sq. ft., built 1980)	7900 Adams Street			
A		Renovate landscaping around clubhouse		\$5.0		
A		Rehab. irrigation system around clubhouse		\$15.0		
B		Replace HVAC compressors (2)		\$15.0		
A		Renovate clubhouse in phases - A		\$20.0		
B		Renovate clubhouse in phases - B		\$15.0		
C		Renovate clubhouse in phases - C		\$15.0		
C		Replace interior lighting (LED)		\$20.0		
C		Expand/pave clubhouse cart storage area				\$15.0
		Maintenance Shop (2,378 sq. ft.)	8100 Adams Street			
A		Replace septic tank (failing tank wall)		\$40.0		
		** Explore potential for connection to sanitary sewer **				
B		Add equipment wash pad by shop				\$8.0
C		Relocate sand storage to area by shop		\$10.0		
A		Renovate shop in phases - A		\$20.0		
B		Renovate shop in phases - B		\$15.0		
C		Renovate shop in phases - C		\$15.0		
		Priorities: siding, roof, electrical, plumbing, doors & windows				
		Other Structures				
B		Rehab. pumphouse & chemical storage bldg.		\$15.0		
B		Replace drinking fountains and ftn. pads (3)		\$15.0		
C		Add restroom facility to course				\$90.0
		Parking				
B		Resurface Parking Lot			\$112.0	
		Cart Paths - Remove & Replace				
A		Rehab. cart paths - priority A			\$40.0	
B		Rehab. cart paths - priority B			\$40.0	
		Green Complexes				
		Tee Complexes				

A		Construct Forward Tees				\$10.0
B		Construct Forward Tees				\$10.0
C		Construct Forward Tees				\$10.0
		Preliminary Priorities: #1, #8, #11, #13; #16				
		Fairways				
C		Improve drainage - Adams St. to pond on #8 (pathway to bridge)				
		** Storm water bond or GF support? **				
		Bunkers				
A		Restore Bunkers throughout Course		\$25.0		
B		Restore Bunkers throughout Course		\$25.0		
C		Restore Bunkers throughout Course		\$25.0		
		Lake/Pond				
B		Repair pond wall on #8		\$30.0		
		Landscape/Trees				
A		Plant Trees & Replace Ash		\$10.0		
B		Plant Trees & Replace Ash		\$5.0		
C		Plant Trees & Replace Ash		\$5.0		
		Irrigation (147.3 acres, installed 1994)				
C		Upgrade Irrigation System including Controller		\$750.0		
A		Replace Irrigation Control System		\$120.0		
B		Repairs to Irrigation pump station (installed 2001)		\$20.0		
A		Replace Irrigation Heads throughout Course		\$20.0		
B		Replace Irrigation Heads throughout Course		\$15.0		
C		Replace Irrigation Heads throughout Course		\$15.0		
C		Develop additional groundwater supply well				\$40.0
		Driving Range				
B		Extend Safety Net at west end of range				\$20.0
C		Renovate Tee Boxes		\$30.0		
		Estimated Totals for Mahoney Golf Course		\$1,330.0	\$192.0	\$203.0

Notes:

- > Dollar amounts represent estimated costs at this time and do not include an inflation factor for time over the 10-year period.

Project Priority Subtotals

A	\$275.0	\$40.0	\$10.0
B	\$170.0	\$152.0	\$38.0
C	\$885.0	\$0.0	\$155.0

Total for Priorities A-B-C **\$1,725.0**

10-Year Facilities Plan – 2017 Update

Table Updated 8/22/17

Priority	Potential Capital Campaign	Pioneers Golf Course (opened 1930)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (5,206 sq. ft., built 1930)	3403 W. Van Dorn			
C	*	Renovate Clubhouse		\$500.0		
A		Renovate HVAC unit (3 units in total, 1 in basement to be repl.)		\$7.5		
A		Replace roof & gutters (shake shingles)		\$20.0		
B		Rehab. irrigation system around clubhouse		\$12.0		
B		Renovate landscaping around clubhouse		\$5.0		
		Maintenance Shop (2,989 sq. ft., built 1974, remodeled late 1980's)	3403 W. Van Dorn			
A		Add equipment lift				\$7.0
B		Replace roof & siding		\$25.0		
		Other Structures				
B		Replace chemical storage building		\$20.0		
C		Add paving and roof structure to cart pen				\$15.0
		Drinking Fountains				
A		Replace drinking fountain at #6 tee		\$5.0		
B		Replace drinking fountain at #11 tee		\$8.0		
C		Add drinking fountain on #13				\$10.0
		Parking				
B		Add area lighting to parking lot				\$15.0
		Cart Paths - Remove & Replace				
A		Rehab. Path at #1 Tee			\$5.0	
A		Rehab. Path at #9 Green			\$4.0	
A		Rehab. Path at #10 Tee			\$5.0	
A		Rehab. Path at #11 Tee			\$8.5	
A		Rehab. Path at #11 Green			\$8.0	
B		Rehab. Path at #12 Green			\$8.5	
B		Rehab. Path at #14 Tee			\$13.0	
B		Rehab. Path at #15 Tee			\$7.0	
		Green Complexes				

		Tee Complexes				
A		Construct Forward Tees - #1, #11, #15				\$15.0
B		Construct Forward Tees - #2, #6, #13				\$15.0
		Fairways				
B		Improve drainage (grading) on #5 Fairway		\$20.0		
		Bunkers				
		NA				
		Lake/Pond				
B		Dredge lake & add outlet control structure		\$80.0		
C		Add aeration system to pond				\$15.0
		Landscape/Trees				
A		Re-seed Roughs		\$10.0		
A		Replace fence along east property line		\$2.5		
B		Replace drain tile on #16		\$6.5		
C		Rehab. retaining wall on #16		\$9.0		
A		Plant Trees & Replace Ash		\$5.0		
B		Plant Trees & Replace Ash		\$5.0		
C		Plant Trees & Replace Ash		\$5.0		
		Irrigation (178.5 acres, installed 1983-84)				
A		Renovate Irrigation System including Controller		\$750.0		
A		Add isolation valves				\$5.0
		Driving Range				
C		Expand driving range tee boxes				\$10.0
		Estimated Totals for Pioneers Golf Course		\$1,495.5	\$59.0	\$107.0

Notes:

- > Dollar amounts represent estimated costs at this time and do not include an inflation factor for time over the 10-year period.

Project Priority Subtotals

A	\$800.0	\$30.5	\$27.0
B	\$181.5	\$28.5	\$30.0
C	\$514.0	\$0.0	\$50.0

Total for Priorities A-B-C **\$1,661.5**

10-Year Facilities Plan – 2017 Update

Table Updated 8/22/17

Priority	Potential Capital Campaign	Ager Golf Course (opened 1964)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (1,782 sq. ft., built 1965)	3761 Normal Blvd..			
B		Renovate HVAC system		\$25.0		
B		Replace siding		\$20.0		
B		Replace roof		\$12.0		
C		Replace interior lighting (LED)		\$8.0		
A		Add security cameras (exterior)				\$5.0
		Maintenance Shop (1,800 sq. ft.)				
B		Add HVAC system				\$8.0
B		Replace roof		\$10.0		
C		Add concrete wash pad			\$12.0	
		Other Structures				
C		Add storage structure (cart storage)				\$15.0
		Drinking Fountains				
C		Replace drinking fountains (2)		\$10.0		
		Parking				
B		Resurface Parking Lot			\$60.0	
		Cart Paths - Remove & Replace				
		NA				
		Green Complexes				
		Tee Complexes				
		Fairways				
C		Improve site drainage across fairways		\$10.0		
		Bunkers				
C		Restore Bunkers throughout Course (4)		\$20.0		
		Lake/Pond				

		NA				
		Landscape/Trees				
A		Remove and Plant Trees		\$5.0		
B		Remove and Plant Trees		\$5.0		
C		Remove and Plant Trees		\$5.0		
		Irrigation (27.9 acres, installed 2015)				
B		Add central controller and weather station				\$35.0
		Driving Range				
C		Replace netting		\$15.0		
C		Repair concrete footings			\$5.0	
		Estimated Totals for Ager Golf Course		\$145.0	\$77.0	\$63.0

Notes:

- > Dollar amounts represent estimated costs at this time and do not include an inflation factor for time over the 10-year period.

Project Priority Subtotals

A	\$5.0	\$0.0	\$5.0
B	\$72.0	\$60.0	\$43.0
C	\$68.0	\$17.0	\$15.0

Total for Priorities A-B-C

\$285.0

10-Year Facilities Plan – 2017 Update

Table Updated 10/12/17

Priority	Potential Capital Campaign	Holmes Golf Course (opened 1964)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (6,656 sq. ft., built 2013)	3701 South 70th Street			
		Maintenance Shop (5,500 sq. ft., built 2001)	3701 South 70th Street			
		Other Structures				
D		Replace Storm Shelter on #16		\$15.0		
		Parking			\$50.0	
D		Resurface Parking Lot				
		Cart Paths - Remove & Replace				
		Green Complexes				
D		Rebuild Greens & Tees	Break into 2 Phases	\$1,500.0		
		Tee Complexes				
D		Level Tee Boxes	Break into 2 Phases	\$75.0		
		Fairways				
		Bunkers				
		Lake/Pond				
		Landscape/Trees				
		Irrigation (188.4 acres, installed 1986)				
		Driving Range				
		Estimated Totals for Holmes Golf Course		\$1,590.0	\$50.0	\$0.0

Priority	Potential Capital Campaign	Highlands Golf Course (opened 1992)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (6,139 sq. ft., built 1996)	5501 NW 12th Street			
		Maintenance Shop (6,679 sq. ft.)	5700 NW 20th Street			
		Other Structures				
D		Replace Storm Shelter on #3-4		\$15.0		
		Parking				
D		Resurface Parking Lot & Repair Curbs			\$150.0	
		Cart Paths - Remove & Replace				
		Green Complexes				
		Tee Complexes				
		Fairways				
		Bunkers				
		Lake/Pond				
		Landscape/Trees				
		Irrigation (239.2 acres)				
		Driving Range				
		Estimated Totals for Highlands Golf Course		\$15.0	\$150.0	\$0.0

Priority	Potential Capital Campaign	Mahoney Golf Course (opened 1976)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (5,680 sq. ft., built 1980)	7900 Adams Street			
		Maintenance Shop (2,378 sq. ft.)	8100 Adams Street			
		Other Structures				
		Parking				
		Cart Paths - Remove & Replace				
		Green Complexes				
D		Rebuild #10 green		\$50.0		
		Tee Complexes				
		Fairways				
		Bunkers				
		Lake/Pond				
		Landscape/Trees				
		Irrigation (147.3 acres, installed 1994)				
		Driving Range				
		Estimated Totals for Mahoney Golf Course		\$50.0	\$0.0	\$0.0

Priority	Potential Capital Campaign	Pioneers Golf Course (opened 1930)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (5,206 sq. ft., built 1930)	3403 W. Van Dorn			
		Maintenance Shop (2,989 sq. ft., built 1974, remodeled late 1980's)	3403 W. Van Dorn			
		Other Structures				
D		Add restroom facility to course				\$90.0
		Drinking Fountains				
		Parking				
		Cart Paths - Remove & Replace				
		Green Complexes				
D		Re-grass Greens		\$125.0		
		Tee Complexes				
		Fairways				
D		Add storm water management elements to #5 Fairway				\$20.0
		Bunkers				
		NA				
		Lake/Pond				
		Landscape/Trees				
		Irrigation (178.5 acres, installed 1983-84)				
		Driving Range				
		Estimated Totals for Pioneers Golf Course		\$125.0	\$0.0	\$110.0

Priority	Potential Capital Campaign	Ager Golf Course (opened 1964)	Location	Estimated Cost (\$1,000's)		
				Repair/Replacement Projects		New Features, Facilities &/or Improvements
				Multiple	Hard Surfacing	
		Clubhouse (1,782 sq. ft., built 1965)	3761 Normal Blvd..			
		Maintenance Shop (1,800 sq. ft.)				
		Other Structures				
D		Add fencing along west perimeter				\$15.0
		Drinking Fountains				
		Parking				
		Cart Paths - Remove & Replace				
		Green Complexes				
D		Rebuild Greens (future project assigned Priority C)		\$270.0		
		Tee Complexes				
D		Renovate Tees (9)		\$45.0		
		Fairways				
		Bunkers				
		Lake/Pond				
		Landscape/Trees				
		Irrigation (27.9 acres, installed 2015)				
		Driving Range				
		Estimated Totals for Ager Golf Course		\$315.0	\$0.0	\$15.0

Estimated Total for All A Priority Projects	\$2,095.0	\$200.0	\$125.0
		\$2,420.0	